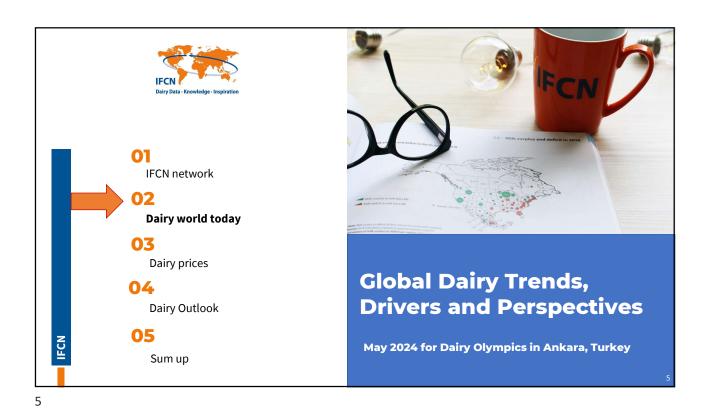


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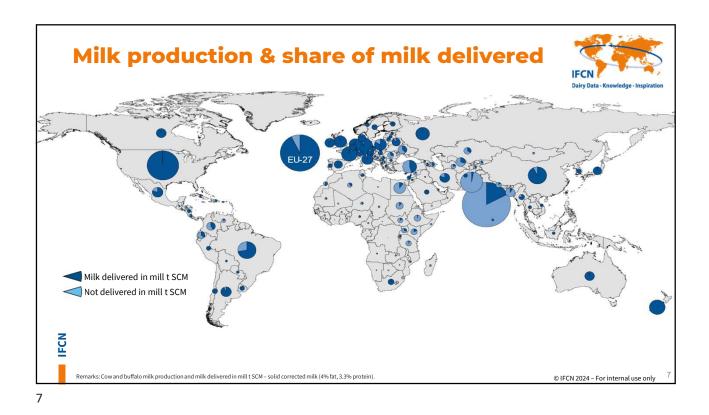


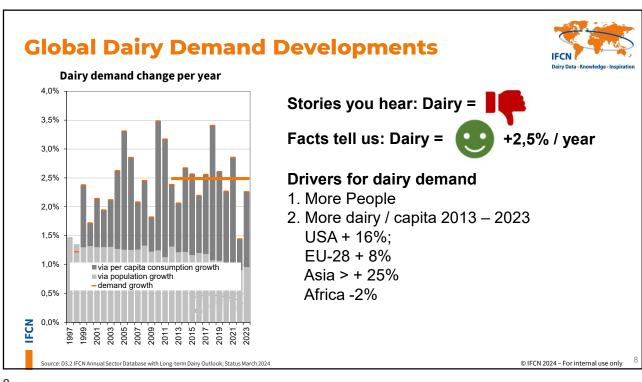


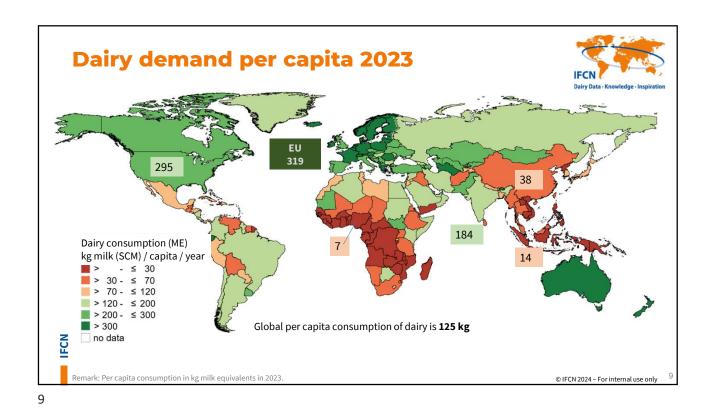
A picture tells more than 1000 words.

>40% of world milk is consumed on farms or delivered like this







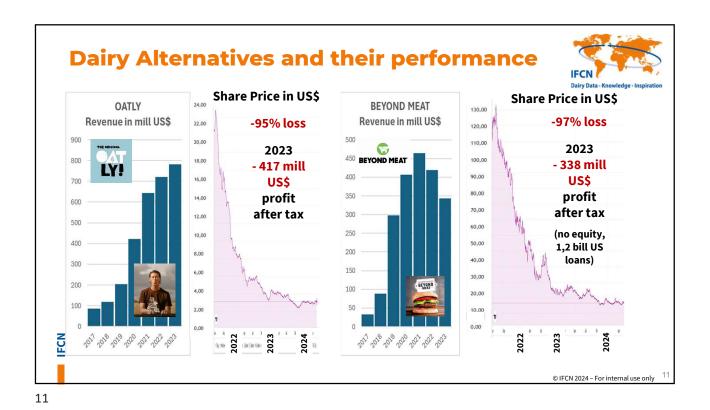


Dairy alternatives - one of the threats?

Superbowl 2021
30 sec slot - 5.5 mill US\$

Its like milk but made for humans

No cows
No cow



Carbon emissions* of dairy a threat?

Status quo

2.2% Milk production on global GHG emissions 1,2

Developed countries

To% Emissions in emerging dairy countries 1

Sources: 1.FAO: 2. IFCN database 2024, LCA model and estimation 2024. "meaning all GHG Greenhouse Gas Emissions (CO2; CH4, N2O)

Developed countries only

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OT IFCN network

O2 Dairy world today

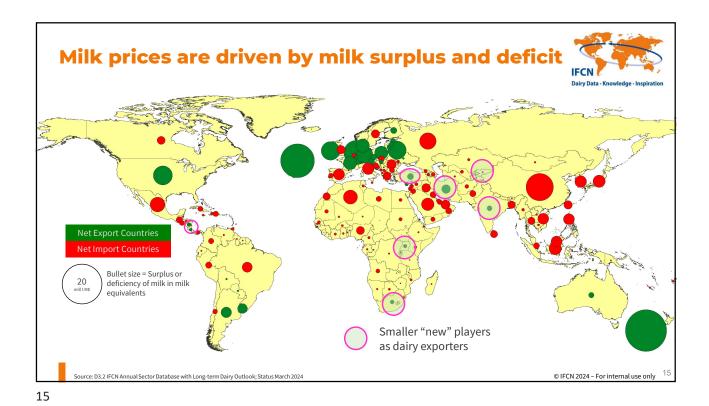
O3 Dairy prices

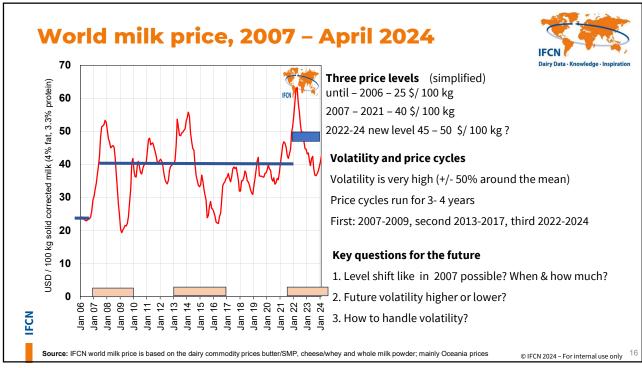
O4 Dairy Outlook

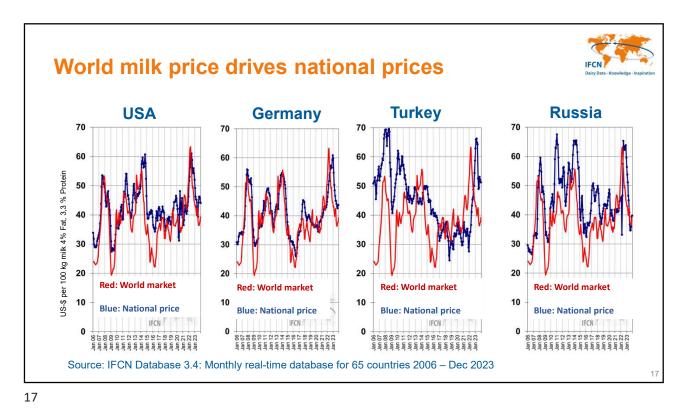
O5 Sum up

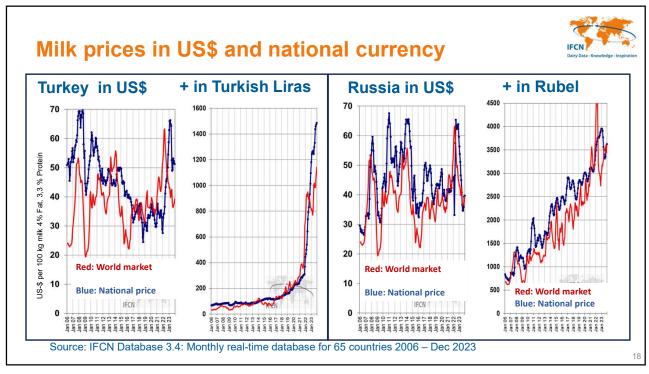
May 2024 for Dairy Olympics in Ankara, Turkey

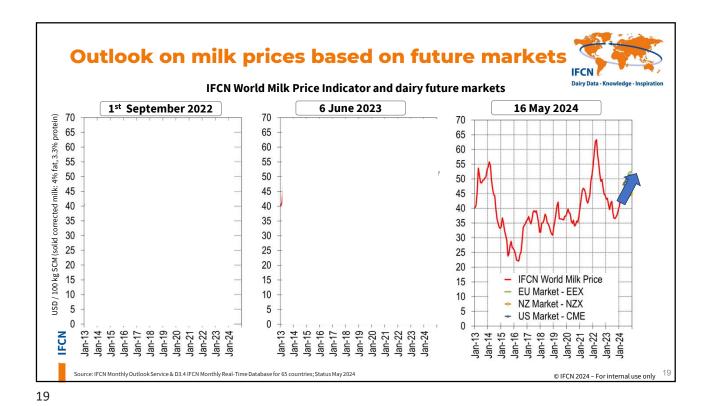
13









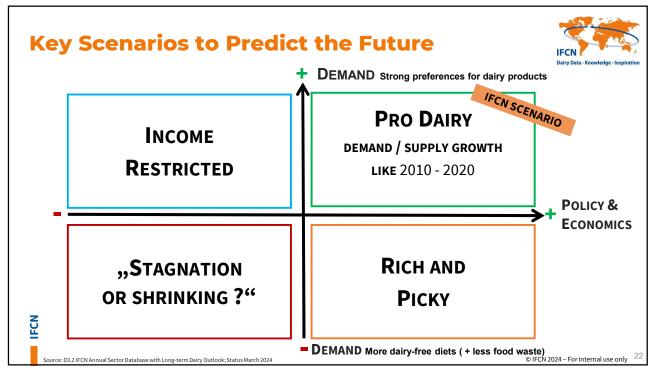


O1
IFCN network
O2
Dairy world today
O3
Dairy prices
O4
Dairy Outlook
O5
Sum up

O1
IFCN network
O2
Dairy world today
O3
Dairy prices
O4
Dairy Outlook
O5
Sum up

20

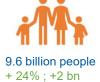




The Dairy World in 2050 vs 2020







+41% more milk produced and consumed

(+440 mill t milk SCM = 4,4x USA today; ca. 18x NZ)

300 mill dairy "cows" -19%, -71 mill heads



143 kg "milk" consumed +19%, +22 kg ME/capita



81 mill t ME traded* +24%, +16 mill t ME

ELL intro trade

IFCN outlook 3 / 2023 – Pro dairy scenario (People positive about dairy, good economic growth 5/27/2024 Dairy farms in 2050 60 million

Double the size and almost double the yield

23

23

My key messages for you today



2000-22 Golden years for dairy

+70% demand (400 mill t more milk = 4 times US today), + 60% milk price level shift 2007



Even in golden times there where bumpy roads



2020 - 2050: Golden years for dairy ?

+ 40% dairy demand (440 mill t more milk = 4,4 times US today)

Feed price level shift

2021; +30 to 70%?



Milk price level shift 202X; x%

 $IFCN\ outlook\ 3\ /\ 2023-Pro\ dairy\ scenario\ (\ People\ positive\ about\ dairy\ ,\ good\ economic\ growth$