

WHAT ARE WE GOING TO TALK ABOUT?

1

3

How much can and should a Dairy Factory earn?

Transformation of Dairy Factories

Comparison of financial indicators of two dairy factories



HELPING FARN PRODUCE DAIRY FACTORIES DEVELOP

ECONOMY

Financial audit

Financial modeling

Management accounting set-up

Production accounting set-up

TECHNOLOGY

Technological audit

Development of recipes

Organization of production

Loss management

MODERNIZATION

Consultation on business ideas

Development of pre-projects

Development of business plans

Launch and support of factories

and the most important thing is communication!





WHY DO YOU Need a Dairy Factory?

billion rubles revenue per month for manufactured products**



billion rubles EBITDA per month**

stable income that is not subject to strong market volatility

*average monthly calculations by IDS according to Souzmoloko's data for 10 months of 2024

**estimated by IDS

Drinking milk	503,9
Kefir	78,9
Cheeses	69,8
Cottage cheese	66,8
Yogurt	66,7
Ice cream	54,9
Sour cream	49,8
Spreads and margarines	49,1
Cream	29,9
Butter	27,6
Whey powder	18,6
Cheese products	16,2
Skimmed milk	9,4
Whole milk powder	6,7
Total	1048,3



a Dairy Factory Barn?

The goal is determined by **budget** parameters

>12% EBITDA margin

120+ PRICE
rubles per kilogram

55+% PROFIT margin markup

20-

COSTS
rubles per kilogram



TRANSFORMATION OF DAIRY FACTORIES



CLASSIC PRODUCTS

Retail chains

HoReCa

B2B

Farm



TRANSFORMATION OF DAIRY FACTORIES

Dairy Factory of Semi-Finished Products

WHERE TO SELL



HoReCa and B2B



E-commerce



Retail chains

WHAT TO PRODUCE

Dry milk components:

MPC, WPC, WPI, permeate, lactose, pharmacopoeial lactose

Dairy semi-finished products:

cream, low fat cagliata, cottage cheese bases, protein bases

Financial indicators		
Volume of raw milk, tons per day	20	1000
Volume of finished products, tons per day	2,99	118,0
Volume of finished products, tons per year	1092	43 070
Loading, %	100%	100%
Average selling price, rubles per kilogram	429,13	793,92
Raw materials, rubles per kilogram	303,94	456,0
Costs, rubles per kilogram, including	30,41	22,3
Production costs, rubles per kilogram	18,73	20,97
Management costs, rubles per kilogram	5,49	0,73
Commercial costs, rubles per kilogram	6,18	0,64
Investments, thousand rubles	547 831	21 073 735
Revenue, thousand rubles	468 631	34 194 069
Full cost price, thousand rubles	371 570	21 110 926
Operating profit, thousand rubles	97 061	13 083 143
Operating profit margin, %	20,71%	38,3%
EBITDA	103 503	13 143 143
EBITDA margin	22,1%	38,4%
Taxes, including VAT, thousand rubles	11 706	4 588 341
Net profit, thousand rubles	33 031	9 812 357
Net profit margin	7,05%	28,70%
PBP, years	10,3	6,4
ROI	1,6	7,7
NPV, thousand rubles	120 592	26 824 686
IRR	21,85%	46,81%

1 OPTION:

cream and cagliata

2 OPTION:

dry milk components





ALGORITHM FOR PURCHASING a Factory

audit

1 STEP

Technological audit and audit of current business potential FINANCIAL MODELING

2 STEP

Making a current financial model to earn money on existing capacities COMMERCIAL STRATEGY

3 STEP

What, where and to whom to sell?

FINANCIAL MODELING
OF COMMERCIAL
STRATEGY

4 STEP

Economy of the future factory, financing plan

Technological Project

5 STEP

Investment budget, choice of technologies RECONSTRUCTION OF DAIRY FACTORY

6 STEP

Launching new products, achieving economic indicators

CONES CTS





